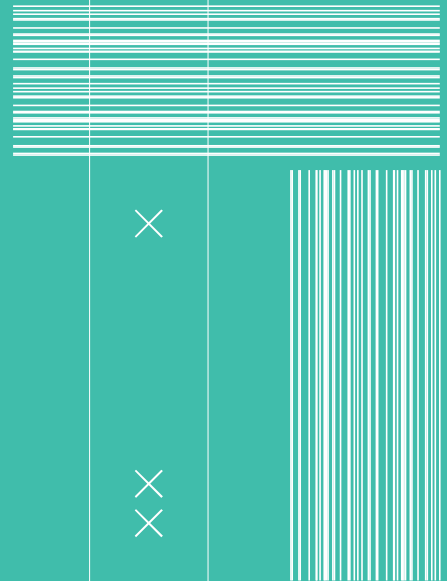


INSIGNIA MASTER CERTIFICATE



This is to certify that

Aeroflot Aviation School

Has demonstrated their capability to meet IAG Cargo's learning standards on a Corporate to Corporate basis in the following subjects:

ULD: Build Essentials

8th November 2019

Emma Bates
Learning and Development Manager
IAG Cargo

Date

This certificate is used on the proviso that any changes to the Cargo standard operating procedures and/or GOM and/or AHM are incorporated and reflected in the GSP's learning material and has a clear audit trail. Any inspection or assessment made by IAGC PLC does not affect the GSO Company's obligations to provide services in accordance with the GSP Agreement. This certificate remains the property of IAGC PLC and may be withdrawn with notice. This certificate is issued subject to conformance with internal auditing and assessment procedures.

*Standards defined as per the BA GOM, ATPM and the IATA-AHM, Cargo standard operating procedures.

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